

# **Merton Council Council**

**1 March 2023**

## **Supplementary Agenda 1**

4 Business Plan 2023-27  
*January Savings Information*

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SUMMARY OF EQUALITIES ASSESSMENTS - SAVINGS TO CABINET 16 January 2023

SAVINGS REFERENCE	CABINET	DEPARTMENT	SAVING	OUTCOME
CSF 2324-01	16 January 2023	Children, Lifelong Learning and Family	Central CSF Budgets - Pension and redundancy costs - Additional amount	1
CSF 2324-03	16 January 2023	Children, Lifelong Learning and Family	Education & Early Help - Children's Centre Income	1
CSF 2324-04	16 January 2023	Children, Lifelong Learning and Family	Education & Early Help - Revenue costs of capital budgets	1
CSF 2324-05	16 January 2023	Children, Lifelong Learning and Family	Education and Early Help - Rates of London Road building	1
CSF 2324-06	16 January 2023	Children, Lifelong Learning and Family	Education and Early Help - Duke of Edinburgh	2
CSF 2324-07	16 January 2023	Children, Lifelong Learning and Family	Education and Early Help - Brightwell	2
ENV2023-24 11	16 January 2023	Environment and Regeneration	Management of Parking and Traffic with income implications	2
ENV2023-24 12	16 January 2023	Environment and Regeneration	Future Merton - Road Safety Officer	2
ENV2023-24 13	16 January 2023	Environment and Regeneration	Future Merton - Provision of Christmas Decorations	1
ENV2023-24 14	16 January 2023	Environment and Regeneration	Future Merton - various subscriptions	1
ENV2023-24 15	16 January 2023	Environment and Regeneration	Future Merton -Highway condition surveys	1
ENV2023-24 16	16 January 2023	Environment and Regeneration	Greenspaces Partnership and Spend to Save Projects - Charging Tennis Coaches	2
ENV2023-24 17	16 January 2023	Environment and Regeneration	Greenspaces Partnership and Spend to Save Projects - Parks Tythe Property Investment	2
ENV2023-24 18	16 January 2023	Environment and Regeneration	Waste Services-SLWP: Waste disposal minimisation	1
ENV2023-24 19	16 January 2023	Environment and Regeneration	Waste Services-SLWP: Wood disposal processed by Thermal Treatment	1
CH119	16 January 2023	Community and Housing	Adult Social Care and Commissioning - Increasing the availability and use of supported living	1
CH120	16 January 2023	Community and Housing	Adult Social Care and Commissioning - Working with providers to increase supply of extra care sheltered housing	1



# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	CSF2324- 01 Pension & redundancy costs
Which Department/ Division has the responsibility for this?	CLLF

Stage 1: Overview	
Name and job title of lead officer	Richard Ellis, AD Strategy & Commissioning
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	CLLF retain a budget to support maintained schools with the cost of redundancies relating to staff that are LBM employees. This budget has underspent significantly in recent years. Even with the risk of more redundancies we do not believe that the costs to CLLF will use up the budget and therefore there is headroom to reduce the budget by £550k.
2. How does this contribute to the council's corporate priorities?	Financial sustainability
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	The budget support schools with the cost of redundancies. Reducing the budget has no impact on their decision making or on access to pensions and redundancy payments for staff.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	no

**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

Budget outturn for previous years and the 2023/24 budget forecast

**Stage 3: Assessing impact and analysis**

**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		X		x	The reduction in budget has no impact of the number of or selection for redundancies
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		x		X	

7. If you have identified a negative impact, how do you plan to mitigate it?

None identified

**Stage 4: Conclusion of the Equality Analysis**

8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have 'due regard' and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
None identified						

Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome [1](#) Assessment

[The saving is an adjustment to an underspending budget](#)

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Richard Ellis AD Strategy & Commissioning	Signature: RE	Date:1/12/22
Improvement action plan signed off by Director/ Head of Service	Jane McSherry, Director CLLF	Signature: JM	Date: 6/1/23

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
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What are the proposals being assessed?	CSF2324- 03 children's centres income
Which Department/ Division has the responsibility for this?	CLLF

Stage 1: Overview	
Name and job title of lead officer	Alison Jones, Service Manager
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	Our children centres already lease out space to partners and rent rooms to external organisations. The aim is to increase this income over two years by £35k, which represents a 12% increase in lease and rental income.
2. How does this contribute to the council's corporate priorities?	Financial sustainability
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	We will approach partners to explore other opportunities for sharing the space.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	no

**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

The centres already raise income from room rentals and leased space. It is the Head of Service's assessment that there is capacity for further sharing and rentals.

**Stage 3: Assessing impact and analysis**

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**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		X		x	The reductions in budget area are relatively small and can be met without impact on people with protected characteristics
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		x		X	

7. If you have identified a negative impact, how do you plan to mitigate it?

None identified

**Stage 4: Conclusion of the Equality Analysis**

8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
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- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

**Stage 5: Improvement Action Pan**

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Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
None identified						

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

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This Equality Analysis has resulted in an Outcome <a href="#">1</a> Assessment
<a href="#">The saving is an adjustment to an underspending budget</a>

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Alison Jones, Service Manager	Signature: AJ	Date: 5/12/22
Improvement action plan signed off by Director/ Head of Service	Richard Ellis AD Strategy & Commissioning	Signature: RE	Date: 5/12/22

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# Equality Analysis

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What are the proposals being assessed?	CSF2324- 04 revenue costs of capital schemes
Which Department/ Division has the responsibility for this?	CLLF

Stage 1: Overview	
Name and job title of lead officer	Tom Procter, Head of Contracts & School Organisation
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	We hold a budget to meet the revenue costs of capital schemes. Part of this budget was to support schools with temporary expansion through temporary buildings etc. With falling school rolls this element is not needed for the foreseeable future.
2. How does this contribute to the council's corporate priorities?	Financial sustainability
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	None. This part of the budget is not currently utilised
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	no

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

We have a school place strategy that tracks school rolls against capacity, which is updated regularly

## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies Positive impact		Tick which applies Potential negative impact		Reason Briefly explain what positive or negative impact has been identified
	Yes	No	Yes	No	
Age		X		x	The reductions in budget area are relatively small and can be met without impact on people with protected characteristics
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		x		X	

7. If you have identified a negative impact, how do you plan to mitigate it?

None identified

**Stage 4: Conclusion of the Equality Analysis**

8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

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**Stage 5: Improvement Action Pan**

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Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
None identified						

Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

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Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Tom Procter, Head of Contracts & School Organisation	Signature: TP	Date: 5/12/22
Improvement action plan signed off by Director/ Head of Service	Richard Ellis AD Strategy & Commissioning	Signature: RE	Date: 5/12/22

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# Equality Analysis

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What are the proposals being assessed?	CSF2324- 05 London Road business rates budget
Which Department/ Division has the responsibility for this?	CLLF

Stage 1: Overview	
Name and job title of lead officer	Alison Jones, Service Manager
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	We held a budget for the business rates for a property that is now occupied by a school. We therefore do not need to meet this cost from this budget
2. How does this contribute to the council's corporate priorities?	Financial sustainability
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	None. This part of the budget is not currently utilised
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	no

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**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

n/a

**Stage 3: Assessing impact and analysis**

**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies Positive impact		Tick which applies Potential negative impact		Reason Briefly explain what positive or negative impact has been identified
	Yes	No	Yes	No	
Age		X		x	The reductions in budget area are relatively small and can be met without impact on people with protected characteristics
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		x		X	

7. If you have identified a negative impact, how do you plan to mitigate it?

None identified

**Stage 4: Conclusion of the Equality Analysis**

8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
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**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
None identified						

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

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<a href="#">The saving is an adjustment to an underspending budget</a>

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Allison Jones	Signature: AJ	Date: 5/12/22
Improvement action plan signed off by Director/ Head of Service	Richard Ellis AD Strategy & Commissioning	Signature: RE	Date: 5/12/22

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# Equality Analysis

What are the proposals being assessed?	CLLF 06 Duke of Edinburgh Award scheme
Which Department/ Division has the responsibility for this?	Education and Early Help

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Keith Shipman, Head of Education Inclusion
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>The proposal is to maintain Duke of Edinburgh activity in the Borough by moving:</p> <ul style="list-style-type: none"> <li>- the opportunity of coordination and support for Duke of Edinburgh activities from the Council to the London Duke of Edinburgh team; and</li> <li>- the provision of some Duke of Edinburgh activities from the Council to schools.</li> </ul> <p>The proposal would involve the deletion of five posts.</p> <p>Schools currently buy in to Council support, and should they wish to do so, would buy in coordination from the London DfE team. Duke of Edinburgh support is provided in this way in the majority of boroughs.</p> <p>The Council's provision of some activities would move to schools, including the gold and silver awards.</p> <p>In moving towards this new way of working, the Council would support schools to move to their preferred way of working, including encouraging partnership support amongst themselves, building on existing strong partnerships across schools in Merton.</p>
2. How does this contribute to the council's corporate priorities?	The continued provision by schools, with support from the London team would enable a continued focus on the priority Merton as the Borough of Sport.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	This proposal will affect schools which are supported by the service and potentially children and young people who undertake the Duke of Edinburgh award (should schools choose not to buy in support for the programme from the London team, and providing activities themselves, thereby ceasing local opportunities).
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	<p>The responsibility for the delivery of the programme is shared with the London Duke of Edinburgh team who, at the moment, license the Council's work, as well as with schools. Should the proposal to remove the Council's team proceed, schools would need to contract directly with the national team and provide activities themselves.</p> <p>The voluntary sector benefit from the Duke of Edinburgh programme because of the volunteer hours provided by the children and young people.</p> <p>Delivery of the silver award at the John Innes centre provides income to the YMCA.</p>



## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

Data – pupils involved – numbers, gender, ethnicity, disability.

## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		√	√		Should schools choose not to continue with the Duke of Edinburgh programme, children and young people would lose this opportunity
Disability		√	√		The council team provides a service to support the Duke of Edinburgh programme in our special schools – small schools (such as special schools) might find it harder to deliver the programme without support.
Gender Reassignment		√		√	
Marriage and Civil Partnership		√		√	
Pregnancy and Maternity		√		√	
Race		√		√	
Religion/ belief		√		√	
Sex (Gender)		√		√	
Sexual orientation		√		√	
Socio-economic status		√		√	

## 7. If you have identified a negative impact, how do you plan to mitigate it?

Through consultation with schools encourage their take up of registration with and support from the London Duke of Edinburgh team, and promoting partnership working across schools for delivery of the programme.

## Stage 4: Conclusion of the Equality Analysis

### 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have 'due regard' and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

## Stage 5: Improvement Action Plan

### 9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
Children and Young People cease to have the opportunity to take up the Duke of Edinburgh award	Encourage schools' registration with the national team.	Survey of schools	September 2023	Existing	KS	Yes
Smaller schools may find it harder to deliver the programme	Encourage partnership working across local schools (building on the strong tradition of partnership working in Merton)	Survey of schools	September 2023	Existing	KS	Yes

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

## Stage 6: Reporting outcomes

### 10. Summary of the equality analysis

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This Equality Analysis has resulted in an Outcome [2](#) Assessment

The key impact would be if schools choose not to contract directly with the London team and work in partnership to maintain the programme, with impact potentially being greater on children and young people with SEND. Should this proposal proceed we would consult with schools and support their move to seeking registration with and support from the London team, and encourage their partnership working.

<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Keith Shipman (Head of Education Inclusion)	<b>Signature: KS</b>	<b>Date: 14/12/22</b>
<b>Improvement action plan signed off by Director/ Head of Service</b>	Elizabeth Fitzpatrick (AD Education Early Help)	<b>Signature: EF</b>	<b>Date: 14/12/22</b>

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# Equality Analysis

What are the proposals being assessed?	CLLF 07 Brightwell Specialist Out of School provision re-commissioning
Which Department/ Division has the responsibility for this?	Education and Early Help Division

Stage 1: Overview	
Name and job title of lead officer	Allison Jones, Head of Early Years and Early Help
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>By April 2024, the aim is to secure a new provider for the Brightwell Specialist Out of School service.</p> <p>The service provides all year round shortbreaks/respite for children aged 5 – 18, with complex SEND and their families</p> <p>The objective is to secure a comparable service offer, delivered though a commissioned partner who can provide an economy of scale across a wider service offer and a possible relocation of the service.</p> <p>The desired outcome is that families and their children have access to high quality, flexible and responsive shortbreaks/respite across a wider service offer, managed by an organisation with expertise in the field of delivery of shortbreaks/respite.</p> <p><u>Staff</u></p> <p>There are currently approximately 15 permanent staff for 11.62 FTE posts, and staffing numbers fluctuate upwards depending on number of places that are taken up and the needs of the children.</p> <p>This proposal will impact on staffing in terms of adhering to TUPE requirements. A further business case following the council's reorganisation policy will take place once the decision to proceed has been made. This will require its own EIA.</p>
2. How does this contribute to the council's corporate priorities?	This proposal will reinforce ensuring there is the best provision locally for our children and young people with Special Educational Needs and Disabilities.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners,	<p>Service users:</p> <p>There are 30 service users between the ages of 7 – 17, with an average attendance of 6- 8 attendees a session. There are more children attending who are over the age of 11 and up to 17, than there are children in the primary age range</p>

<p>stakeholders, the workforce etc.</p>	<p>Communities: The provision is located in the St Helier ward, however families living across the whole borough access the service</p> <p>Partners/Stakeholders: Children With Disabilities team in Children's Social Care, Kids First, Public Health, special schools, families, suppliers of services, transport and other services that support access to provision for children with SEND. Property services/corporate if a new location is secured</p> <p>Workforce: There are approximately 15 staff at the nursery (11.62 FTE), and staffing numbers fluctuate upwards depending on number of places that are taken up and the needs of the children. This proposal will impact on staffing in terms of adhering to TUPE requirements. A further business case following the council's reorganisation policy will take place once the decision to proceed has been made. This will require its own EIA</p>
<p>Page 28 Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?</p>	<p>No, however all children access the service via a referral process predominantly through Children With Disabilities Team</p>

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

We have data sets and information to identify and determine the impact of the proposal on protected characteristics. We are aware of the overall impact of this proposal for people with protected characteristics

Data and evidence used has been secured via:

- Registration and attendance data
- ITRENT /local records staff information (to be confirmed)

Information about children with disabilities in Merton via various databases/data sets

## Stage 3: Assessing impact and analysis

6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		√		√	<u>Service Users</u> There are no impacts identified as it is intended to secure an alternative provider to deliver services that are required <u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required
Disability		√		√	<u>Service Users</u> There are no impacts identified as it is intended to secure an alternative provider to deliver services that are required, for children and young people with SEND

APPENDIX 3

					<u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required
<b>Gender Reassignment</b>					Not known
<b>Marriage and Civil Partnership</b>					Not known
<b>Pregnancy and Maternity</b>		√		√	<u>Service Users</u> None <u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required
<b>Race</b>		√		√	<u>Service Users</u> There are no impacts identified as it is intended to secure an alternative provider to deliver services that are required <u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required.
<b>Religion/ belief</b>					Not known
<b>Sex (Gender)</b>		√		√	<u>Service Users</u> There are no impacts identified as it is intended to secure an alternative provider to deliver services that are required <u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required.
<b>Sexual orientation</b>					Not known
<b>Socio-economic status</b>		√		√	<u>Service Users</u> There are no impacts identified as it is intended to secure an alternative provider to deliver services that are required <u>Staffing –(detailed EIA as part of possible reorganisation/outsourcing)</u> TUPE regulations are anticipated to apply and HR and legal advice will be sought as required

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**7. If you have identified a negative impact, how do you plan to mitigate it?**

We will commission a new provider to deliver the service with a high level of customer satisfaction. TUPE will apply to staff

**Stage 4: Conclusion of the Equality Analysis**

**8. Which of the following statements best describe the outcome of the EA (Tick one box only)**

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have ‘due regard’ and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

### Stage 5: Improvement Action Plan

#### 9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
A reshaped offer may result in service changes, affecting families possible negatively and positively depending on need and circumstance	Consultation Coproducton Procurement process Service specification meets need	New provider delivers service and high level customer satisfaction	April 2024	Existing	Allison Jones	Y
Changes to staffing are expected due to TUPE, and anticipated move to a new employer	Support staff to take up training and develop skills so they have opportunities across the sector in alternative employment if applicable Follow policies and seek advice and guidance from Equality and Community Cohesion Officer and HR at the point of implementing the start point of the process	Reorganisation implemented, staff access training and skill development  Staff access new roles either in Council, in new employment	April 2024	Existing	Allison Jones	Y

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

### Stage 6: Reporting outcomes

## 10. Summary of the equality analysis

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome <a href="#">2</a> Assessment
We have identified some potential impacts as set out above, but as it is our intention to continue to provide the service but with an external provider these can be mitigated by the specification of that service and the choice of the new provider.

Stage 5: Sign off by Director/ Head of Service			
Assessment completed by	Allison Jones	Signature: AJ	Date: 21/12/22
Improvement action plan signed off by Director/ Head of Service	Elizabeth Fitzpatrick	Signature: EF	Date: 21/12/22

# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	A review of parking permit prices in Controlled Parking Zones, principally to catch up with inflation since January 2020.(ENV2023-24 11)
Which Department/ Division has the responsibility for this?	ECPS/ Public Protection/ Parking Services

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Gavin Moore, Parking Services
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	A review of parking permit prices in Controlled Parking Zones, principally to catch up with inflation since January 2020. In addition: <ul style="list-style-type: none"> <li>Reform of visitor charges to better meet the needs of cared-for residents</li> </ul>
2. How does this contribute to the council's corporate priorities?	The proposals will ensure that charges are sufficient to meet the costs of parking services, supporting considerate and legal parking and driving, and financial self-sufficiency and efficiency: Civic Pride Reform of visitor pricing will seek to provide better options for carers: Civic Pride
3. Who will be affected by this proposal? For example, who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	1. Residents who own cars in CPZs and wish to park on-street 2. Cared-for residents whose carers require parking in CPZs
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	Future Merton/Highways, but this is a Parking Services lead

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

We have records of current permit issuance.

Car ownership is associated with relatively higher income levels and wealth, and is therefore less common amongst the specific equality groups identified below.

## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		X		X	People under 21 and over 65 are less likely to be car owners
Disability	X			X	Reform of visitor charges will seek to improve our offer to carers
Gender Reassignment		X		X	No disproportionate impact
Marriage and Civil Partnership		X		X	No disproportionate impact
Pregnancy and Maternity		X		X	No disproportionate impact
Race		X		X	No disproportionate impact
Religion/ belief		X		X	No disproportionate impact
Sex (Gender)		X		X	Men are more likely to be car owners than women
Sexual orientation		X		X	No disproportionate impact
Socio-economic status		X	X		Possible impact – higher prices may impact more on drivers who are less wealthy than other car owners. However, car owners typically have higher incomes and wealth than households who cannot afford a car.

## 7. If you have identified a negative impact, how do you plan to mitigate it?

An increase in permit prices of £10-£30 p.a. is of low impact compared to the cost of owning and keeping a car on the road, which insurance companies estimate to be at least £3k p.a.

## Stage 4: Conclusion of the Equality Analysis

### 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to ...better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have 'due regard' and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

## Stage 5: Improvement Action Pan

### 9. Equality Analysis Improvement Action Plan template – Making adjustments

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Potential Negative or Positive Impact	Action required	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
Provide better parking permit options for carers and cared-for	Reform of visitor permit options and prices	Develop proposals and implement Analyse uptake of revised offer	Q4 22/23 Q1 2024/5	Existing	Gavin Moore	Yes
Higher permit prices of £10-£30 p.a. may have a marginally greater impact on car owners who are not as well off as other car owners	None. Permit prices are a service charge for the management and enforcement of CPZs, and of equal benefit for all resident car owners.	n/a	n/a	n/a	n/a	n/a

Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.


## Stage 6: Reporting outcomes

### 10. Summary of the equality analysis

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome [2](#) Assessment

The Action will essentially be the review of visitor parking permit options to better meet the needs of the cared-for and their carers. This work has not yet been undertaken.

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Gavin Moore, Parking Services	Signature: <a href="mailto:gavin.moore@merton.gov.uk">gavin.moore@merton.gov.uk</a>	Date: 02/12/2022
Improvement action plan signed off by Director/ Head of Service	Adrian Ash, Executive Director of Environment, Civic Pride and Climate	Signature: 	Date: 07/12/2022

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	<b>ENV2023-24 12</b> Revenue saving of £54,000 from 2024/5. Road Safety Officer and School Travel Support
Which Department/ Division has the responsibility for this?	E&R Sustainable Communities (Future Merton)

**Stage 1: Overview**

Name and job title of lead officer	Paul McGarry, Head of Future Merton
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>Budget savings to be achieved through deletion of a revenue funded road safety post in FutureMerton’s budget from 2024-25 onwards.</p> <p>The saving equates to 100% of the service and deletion of the post.</p> <p>Officers will seek alternative external funding sources in future funding rounds, either via TFL Local Implementation Plan, charging schools for the service or recycling of school streets ANPR income. If no external funding is sought, the post would be vulnerable.</p> <p>EQIA Outcome 2 – mitigation sought through alternative funding sources.</p>
2. How does this contribute to the council’s corporate priorities?	The proposal seeks to reduce revenue spend in line with the Councils savings targets and medium term financial strategy.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	<p>The post currently delivers cycle training, school travel plans and other sustainable transport initiatives. However, alternative options are being explored for future via Public Health and the Healthy Streets Programme or by external sponsored provision.</p> <p>The saving (if no external funding is found) would impact on the Council’s ability to support safe and active travel to schools, school cycle training service and maintaining school travel plans.</p>
4. Is the responsibility shared with another department, authority or	N/A

organisation? If so, who are the partners and who has overall responsibility?

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## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

The saving is required to adhere to the Council's medium term financial strategy. Whilst the services are valued by users; it is a non-statutory function of the traffic and highways service.

Officers intend to seek alternative external funding for the post in future bidding rounds to TFL; or by working in partnership with Public Health to support active travel more broadly; particularly around schools.

Road safety around schools has been boosted since 2020 with the introduction of 28 School Streets and the adoption of TFL STARZ online cycle training programmes to offset some of the demand for physical on-site training.

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## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age			x		The proposal could disproportionately affect younger residents who, via schools, benefit from the outcomes of school travel plans and cycle training initiatives. Younger road users are some of the most vulnerable.
Disability				x	As above
Gender Reassignment				x	As above
Marriage and Civil Partnership				X	As above
Pregnancy and Maternity				X	As above
Race				X	As above
Religion/ belief				X	As above

<b>Sex (Gender)</b>				X	As above
<b>Sexual orientation</b>				X	As above
<b>Socio-economic status</b>				X	As above

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## 7. If you have identified a negative impact, how do you plan to mitigate it?

The proposal could disproportionately affect younger residents who, via schools, benefit from the outcomes of school travel plans and cycle training initiatives. Younger road users are some of the most vulnerable. The Council has taken mitigation steps by rolling out 28 school streets; reducing road danger near schools. Whilst the revenue saving would mean stopping the service; this may be mitigated through seeking external funding, or recycling income from School Streets activities (ANPR fines) to support the ongoing delivery of the service.

## Stage 4: Conclusion of the Equality Analysis

### 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed.
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully.
- Outcome 4** – The EA shows actual or potential unlawful discrimination.

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
Potential negative impact on younger road users and school road safety	Greater onus on schools to promote road safety and partnership working with Public Health (Heathy Streets) to support schools in promoting active travel	Schools taking greater ownership of having up-to-date School Travel Plans. Promotion of active travel through the walking and cycling strategy	March 2025	Existing	PMcG	TBC

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**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in a Negative <a href="#">2</a> Assessment Outcome with mitigation
<ul style="list-style-type: none"> <li>The saving equates to the cessation of the service (subject to future external funding bids in 2024/5)</li> </ul>

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Paul McGarry Head of FutureMerton	Signature:PMcG	Date:5/1/23
Improvement action plan signed off by Director/ Head of Service	Adrian Ash, Director for Environment and Regeneration	Signature:AA	Date:5/1/23

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	<b>ENV2023-24 13</b> Revenue saving of £32,000 from 2024/5. Provision of borough Christmas decorations.
Which Department/ Division has the responsibility for this?	E&R Sustainable Communities (Future Merton)

**Stage 1: Overview**

Name and job title of lead officer	Paul McGarry, Head of Future Merton
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>Budget savings to be achieved through reduction of revenue funding in FutureMerton’s budget from 2024-25 onwards.</p> <p>The saving equates to 100% of the service.</p> <p>Provision of Christmas Decorations – FutureMerton delivers on the installation and maintenance of the borough’s Christmas lights and town centre Christmas trees.</p> <p>This saving could potentially move the provision of Christmas decorations and the installation of lights from the service’s revenue remit. In the interim Civic Pride Fund reserves could be used to fund the Christmas activities whilst other sustainable funding alternatives are sourced, either by partners or external sponsorship. Switching the installation of festive lighting to the Civic Pride fund will achieve the required revenue saving in the service area.</p> <p>EA Outcome 1 – no impact</p>
2. How does this contribute to the council’s corporate priorities?	The proposal seeks to reduce revenue spend in line with the Councils savings targets and medium term financial strategy.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners,	The proposal seeks to move the festive lighting costs from the service revenue budget, to the Civic Pride Fund to ensure the ongoing provision of festive lighting whilst alternative sources of funding or sponsorship are considered from 2026/7 onward.



stakeholders, the workforce etc.	
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	N/A

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## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

N/A – proposal is to move funding from revenue to reserves whilst maintaining the service.

## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age				x	N/A – provision of festive lighting has no impact on age
Disability				x	N/A – provision of festive lighting has no impact on disability
Gender Reassignment				x	N/A – provision of festive lighting has no impact on gender reassignment
Marriage and Civil Partnership				X	N/A – provision of festive lighting has no impact on partnership status
Pregnancy and Maternity				X	N/A – provision of festive lighting has no impact on maternity
Race				X	N/A – provision of festive lighting has no impact on race
Religion/ belief				X	Festive lighting supports town centres and high streets primarily; though is considered as a celebration of Christmas in the Christian calendar.
Sex (Gender)				X	N/A – provision of festive lighting has no impact on gender
Sexual orientation				X	N/A – provision of festive lighting has no impact on sexual orientation
Socio-economic status				X	N/A – provision of festive lighting has no impact on economic status

**7. If you have identified a negative impact, how do you plan to mitigate it?**

N/A

**Stage 4: Conclusion of the Equality Analysis****8. Which of the following statements best describe the outcome of the EA (Tick one box only)**

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed.
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully.
- Outcome 4** – The EA shows actual or potential unlawful discrimination.

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis is an Outcome 1 <a href="#">1</a> Assessment
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Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Paul McGarry Head of FutureMerton	Signature:PMcG	Date:5/1/23
Improvement action plan signed off by Director/ Head of Service	Adrian Ash, Director for Environment and Regeneration	Signature:AA	Date:5/1/23

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	<b>ENV2023-24 14</b> Revenue saving of £30,000 from 2024/5. Cessation of various professional development subscriptions.
Which Department/ Division has the responsibility for this?	E&R Sustainable Communities (Future Merton)

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Paul McGarry, Head of Future Merton
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>This saving would be from reviewing all subscriptions that are currently funded by the Council, with the retention of one professional membership for officers.</p> <p>The withdrawal of this will mean that support received automatically as a result of being a subscription holder will reduce direct access to certain organisations such as New London Architecture and Urban Design London and so alternative methods of Continuous Professional Development and networking will need to be explored.</p> <p>EQIA Outcome 2 – requires mitigation.</p>
2. How does this contribute to the council's corporate priorities?	The proposal seeks to reduce revenue spend in line with the Councils savings targets and medium term financial strategy.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	<p>The proposal seeks to reduce access to built-environment specific training and networks which contribute to ongoing professional development. The proposal only affects staff development rather than residents.</p> <p>Will also require review of LBM learning and development / people strategy to support professional development specific to the service area.</p>
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	N/A

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

The proposal is to achieve savings through the consolidation of professional development and learning networks.

#### **Urban Design London (UDL)**

About ← Urban Design London

Subscription provides access to a number of seminars, learning (real life and online) and site visits; sharing best practice in Planning, Urban Design, Streets and Public Spaces and now; lower carbon planning and retrofits. Used by Regeneration, Highways and Development Control.  
Annual Subscription c4000 p/a.

#### **Future of London (FOL)**

Future of London - The capital's network for built environment practitioners

Subscription provides access to networking events (sharing best practice in Planning, Regeneration, Council Housebuilding, low carbon building.

No periodicals, but access to research papers / Lobbying for London on planning matters.

Subscription also provides for one candidate per year to join FOL Leaders and Leaders plus, for staff wishing to progress their career through a programme of leadership training and mentoring. Used by FutureMerton and Development Control.

Annual subscription c£4500 p/a

#### **New London Architecture (NLA)**

New London Architecture (nla.london)

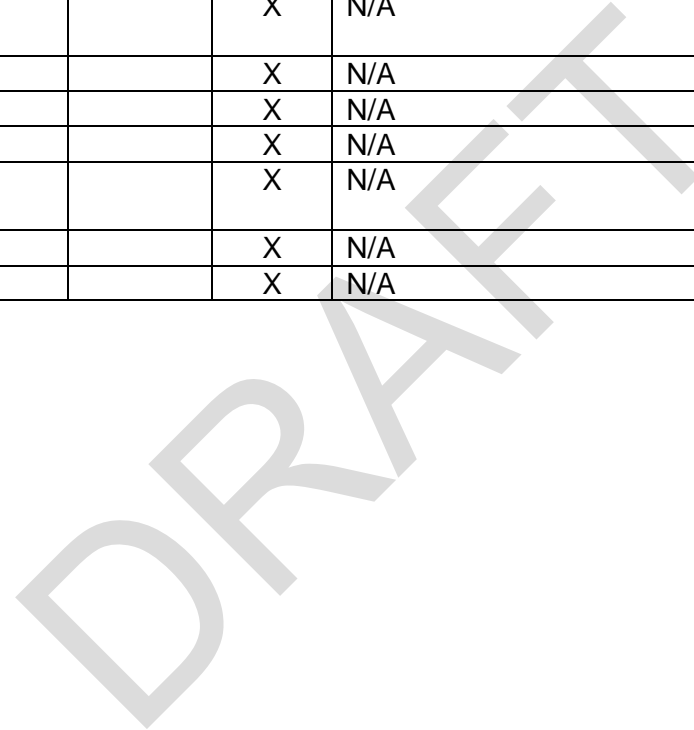
Subscription provides access to seminars, learning, expert panels, site visits and publications including research papers as well as the New London Quarterly magazine. NLA also showcase borough projects in their gallery, at the MIPIM and London Real Estate Forum conferences. Paper. Used by FutureMerton, Planning and Members who also attend events and receive publications.

Annual Subscription c£4500 p/a

## Stage 3: Assessing impact and analysis

6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies Positive impact		Tick which applies Potential negative impact		Reason Briefly explain what positive or negative impact has been identified
	Yes	No	Yes	No	
	Age				
Disability				X	N/A
Gender Reassignment				X	N/A
Marriage and Civil Partnership				X	N/A
Pregnancy and Maternity				X	N/A
Race				X	N/A
Religion/ belief				X	N/A
Sex (Gender)				X	N/A
Sexual orientation				X	N/A
Socio-economic status				X	N/A





## 7. If you have identified a negative impact, how do you plan to mitigate it?

Potential impacts on access to learning and professional development could have a negative impact on age, race and gender in terms of specific training opportunities. This will be mitigated through identifying service / profession specific learning and development needs, including online seminars and learning; through the appraisal process and the Council's Learning & Development and People Strategy.

## Stage 4: Conclusion of the Equality Analysis

### 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed..
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully..
- Outcome 4** – The EA shows actual or potential unlawful discrimination..

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in a Neutral <a href="#">add</a> Assessment Outcome

<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Paul McGarry Head of FutureMerton	<b>Signature:PMcG</b>	<b>Date:5/1/23</b>
<b>Improvement action plan signed off by Director/ Head of Service</b>	Adrian Ash, Director for Environment and Regeneration	<b>Signature:AA</b>	<b>Date:5/1/23</b>

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	<b>ENV2023-24 15</b> Revenue saving of £50,000 from 2024/5. Highway Conditions Surveys.
Which Department/ Division has the responsibility for this?	E&R Sustainable Communities (Future Merton)

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Paul McGarry, Head of Future Merton
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>This saving would be achieved by reducing the revenue budget allocated towards highway condition surveys.</p> <p>The radar conditions surveys help prioritise the resurfacing programme. The service can be funded via additional highway income or by revised contractual arrangements.</p> <p>This saving is 100% of the revenue budget for this service (to then be covered via increased income elsewhere in the service)</p> <p>EQIA Outcome 1 – no impact</p>
2. How does this contribute to the council's corporate priorities?	The proposal seeks to reduce revenue spend in line with the Councils savings targets and medium term financial strategy.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	The proposal seeks to reduce the revenue available to commission contractors to undertake annual radar surveys of Merton's road network. The Council will still undertake regular highway inspections manually. It is also proposed that whilst the cost is removed from the team's revenue budget; the service can still be provided through increased income through fees and charges on the highway network.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	N/A

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

The proposal is to achieve savings by reducing the revenue budget and replacing it with increased income to maintain the annual surveys related to the capital programme.

## Stage 3: Assessing impact and analysis

### 6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies Positive impact		Tick which applies Potential negative impact		Reason Briefly explain what positive or negative impact has been identified	
	Yes	No	Yes	No		
	Age					x
Disability					x	N/A
Gender Reassignment					x	N/A
Marriage and Civil Partnership					X	N/A
Pregnancy and Maternity					X	N/A
Race					X	N/A
Religion/ belief					X	N/A
Sex (Gender)					X	N/A
Sexual orientation					X	N/A
Socio-economic status					X	N/A

## 7. If you have identified a negative impact, how do you plan to mitigate it?

N/A

## Stage 4: Conclusion of the Equality Analysis

## 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have ‘due regard’ and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

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**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in a Neutral [add](#) Assessment Outcome

Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Paul McGarry Head of FutureMerton	Signature:PMcG	Date:5/1/23
Improvement action plan signed off by Director/ Head of Service	Adrian Ash, Director for Environment and Regeneration	Signature:AA	Date:5/1/23

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Greenspaces: Partnership and Spend to Save Projects (ENV2023-24 16)
Which Department/ Division has the responsibility for this?	Public Space Greenspace

Stage 1: Overview	
Name and job title of lead officer	Andrew Kauffman Head of Parks Services
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>The LBM and LTA are preparing an options appraisal that would see LBM tendering use of the boroughs courts to Licensed Tennis Coaches so that they could charge for Tennis Coaching.</p> <p>The income from licensed coaches would generate the £80,000 sinking fund as well as generate a surplus income of circa £30,000 per year</p>
2. How does this contribute to the Council's corporate priorities?	Borough of Sport
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	<p>Who are your customers (staff, service users, stakeholders, partners etc)</p> <p>Licensed tennis coaches that would need to pay a market rate for the use of fully refurbished courts</p> <p>Residents and non-residents that would need to pay a premium for getting tennis coaching on the boroughs courts</p> <p>Who will your proposals benefit?</p> <p>Council who would see income that could be reinvested back into the future management and maintenance of its hard surface court infrastructure</p> <p>How will your proposals benefit the council</p> <p>Councils Increased income above sinking fund base line could offset budget pressures in other services</p>
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	<p>State here whether there are any other service areas, divisions, directorates, partner agencies (such as contracted organisations), other statutory bodies (e.g. the police, other councils etc) or the community and voluntary sector involved in the delivery of this function.</p> <p>LBM Leisure Services</p> <p>LBM Service providers Idverde UK (Who would still control 10no courts at Wimbledon Park so as not to impact on Phase C Lot 2 contract)</p>

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**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

List the type of evidence / Analysis of what this evidence tells you regarding the impact on the protected characteristics (equality groups).  
 National analysis of Tennis Coaching Charging Models conducted by partner organization and sports governing body The Lawn Tennis Association  
 What impact has this evidence had on what you are proposing?  
 We have used these National and Regional data sets to build a model for the local market for tennis coaching  
 If there are gaps in data (for example information not being available) you may have to address this by including plans to generate this information within your action plan.  
 We may need further park user surveys locally to gauge potential impacts in the socio economic groups in West / Centre and East of the borough

**Stage 3: Assessing impact and analysis**

**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age	X		X		Investment in sports infrastructure would see more residents able to access good quality hard surface courts although there is a bias towards courts in West and Central Wards
Disability	x			X	Great accessible courts due to infrastructure investment
Gender Reassignment				X	
Marriage and Civil Partnership				X	
Pregnancy and Maternity				X	
Race				X	
Religion/ belief				X	
Sex (Gender)				X	

<b>Sexual orientation</b>				X	
<b>Socio-economic status</b>				X	Group might be greater impacted by the increased price of tennis coaching although greater access to good quality courts to play tennis for FREE would far outweigh the disbenefit.

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## 7. If you have identified a negative impact, how do you plan to mitigate it?

Summarise actions you plan to mitigate the negative impact(s) identified above. Detail for these actions should be included in the Improvement Action Plan (Section 9 below).

Increasing price point for chargeable tennis coaching and % time lost on courts would be far out weighed by FREE play and pay to play tennis access on improved court through the infrastructure development.

## Stage 4: Conclusion of the Equality Analysis

### 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed..
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully.
- Outcome 4** – The EA shows actual or potential unlawful discrimination..

## Stage 5: Improvement Action Plan

### 9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
Increased price for tennis coaching in Merton due to charges inferred to coaches for the use of the court	Strong coaching contract	Sports usership survey annually	23-25	Existing staff time ownus on coaches to provide the date under term of the contract	AK	
Reduced access to % of courts allocated to tennis coaches for	Strong coaching contracts with Community User agreements	Annual user agreement	23-25	Existing staff time ownus on coaches to provide the date under term of the contract	AK	

Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.

## Stage 6: Reporting outcomes

### 10. Summary of the equality analysis

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome [add](#) Assessment

Please include here a summary of the key findings of your assessment.

- What are the key impacts – both negative and positive – you have identified?  
Negative: Increase in price for tennis coaching in Merton  
Positive: Additional income supports sinking fund for future maintenance and surplus to reinvest into savings to support financial pressures on under performing services
- Are there any particular groups affected more than others?  
Residents and Non-residents looking for tennis coaching  
% loss of courts that would be allocated to Tennis Coaches
- What course of action are you advising as a result of this assessment?  
Agree % community users agreement for each court system in the tennis coaching contracts
- If your EA is assessed as Outcome 3 and you suggest to proceeding with your proposals although a negative impact has been identified that may not be possible to fully mitigate, explain your justification with full reasoning.  
Not applicable

<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Andrew Kauffman Head of Parks	<b>Signature:</b>	<b>Date:</b> 05/01/2023
<b>Improvement action plan signed off by Director/ Head of Service</b>	Adrian Ash	<b>Signature:</b>	<b>Date:</b> 06/01/23

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# Equality Analysis

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Greenspaces: Partnership and Spend to Save Projects (ENV2023-24 17)
Which Department/ Division has the responsibility for this?	Public Space Greenspace

## Stage 1: Overview

Name and job title of lead officer	Andrew Kauffman Head of Parks Services
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p>Linked to a recent review of park buildings and tythe properties and a wider asset management review that the LBM Greenspaces Team have been supporting, a number of potential Spend to Save projects on these assets could yield a healthy market rent of between £1500 - £2000 per calendar month as well as stem any further dilapidation of these building assets.</p> <p>Many of these building were allocated to staff when the Parks Service was in house, but with the Phase C Lot 2 contract outsourcing this contract has left a number of properties empty and progressing into further decline</p> <p>Obviously, this project will require a full professional audit of the current building stock through a detailed asset management review to be managed by LBM Property Management Team</p> <p>Current tythe buildings being considered</p> <ul style="list-style-type: none"> <li>• Mostyn Gardens (Tythe Property currently let by Jonathan Moss)</li> <li>• Commons Extension (Tythe Property currently let by Jonathan Moss)</li> <li>• Cannizaro Park Priest House (Vacant building)</li> <li>• Cannizaro Park Bungalows x3 (Tythe Property currently let by Jonathan Moss only 1 currently let 2 vacant)</li> <li>• John Innes Park 3 Bed House (Vacant building in decline)</li> <li>• Canons House and Grounds (vacant)</li> </ul> <p>2 additional properties are under review</p>
Additional properties are also	Housing Need

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under review	
<p>3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.</p>	<p><a href="#">Who are your customers (staff, service users, stakeholders, partners etc)</a>  Property Management - will increase available housing stock  <a href="#">Who will your proposals benefit?</a>  Greenspaces assets currently laying vacant will be protected from further decline  Provision of Housing Stock to Property Management  <a href="#">How will your proposals benefit the council</a>  Generating income from Parks Assets that are currently laying vacant</p>
<p>4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?</p>	<p><a href="#">State here whether there are any other service areas, divisions, directorates, partner agencies (such as contracted organisations), other statutory bodies (e.g. the police, other councils etc) or the community and voluntary sector involved in the delivery of this function.</a>  <a href="#">LBM Property Management</a></p>

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**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

List the type of evidence / Analysis of what this evidence tells you regarding the impact on the protected characteristics (equality groups).

What impact has this evidence had on what you are proposing?

If there are gaps in data (for example information not being available) you may have to address this by including plans to generate this information within your action plan.

**Stage 3: Assessing impact and analysis**

From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		X		X	
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		X		X	Group might be greater impacted as we would be looking to generate

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## 7. If you have identified a negative impact, how do you plan to mitigate it?

Summarise actions you plan to mitigate the negative impact(s) identified above. Detail for these actions should be included in the Improvement Action Plan (Section 9 below).

Consider sliding scale of rentals depending upon location and demands

### Stage 4: Conclusion of the Equality Analysis

## 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have ‘due regard’ and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

## Stage 5: Improvement Action Plan

### 9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?
Requirement for Market Rental Value to be achieved to maximise councils return on investment	Review current housing requirements within the borough	Reduction of council waiting lists	24/25	Additional Resources will need to be built into the Asset Management Review	Estates and Valuations	

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Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.

## Stage 6: Reporting outcomes

### 10. Summary of the equality analysis

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome [add](#) Assessment

Please include here a summary of the key findings of your assessment.

- What are the key impacts – both negative and positive – you have identified?  
 Negative: Market rentals required to increase the return on Investment  
 Positive: More properties in the council portfolio available for rental market

- Are there any particular groups affected more than others?  
No
- What course of action are you advising as a result of this assessment?  
Await results of the Asset Management Review of the properties and review in line with LBM Property Requirements
- If your EA is assessed as Outcome 3 and you suggest to proceeding with your proposals although a negative impact has been identified that may not be possible to fully mitigate, explain your justification with full reasoning.  
Not applicable

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Stage 7: Sign off by Director/ Head of Service			
Assessment completed by	Andrew Kauffman Head of Parks	Signature:	Date:06/01/2023
Improvement action plan signed off by Director/ Head of Service	Adrian Ash	Signature:	Date:06/01/2023

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# Equality Analysis

Please refer to the guidance for carrying out an [Equality Analysis](#).  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Waste disposal minimisation (ENV2023-24 18)
Which Department/ Division has the responsibility for this?	E&R – Public Space

## Stage 1: Overview

Name and job title of lead officer	John Bosley AD Public Space
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	<p><a href="#">What are you proposing and what are they designed to deliver?</a></p> <p>Following the successful roll out of the new waste disposal contract for Food and Garden waste processing in Sept 2022 along with the reduced disposal and processing cost for our Dry Mix Recycling (DMR) the overall cost associated directly with the processing and disposal of waste has been reduced.</p> <p>Area to Note - Savings proposal is for short term until 2024/25. The £100k proposed savings is based on a contract requirement for current Pase C Lot 1 to manage the costs of recyclates. The deliverability of this savings proposal is considered high.</p>
2. How does this contribute to the council's corporate priorities?	To identify potential savings. £100k in 2023/24
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	N/A the disposal of waste has no impact on our residents and all collection services remain unchanged. As such residents will see no direct impact on their collection service.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall	No – This project is part of the wider work undertaken in Partnership with our neighbouring boroughs who form the South London Waste Partnership

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**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

1. Continued monthly monitoring of our waste volumes. It is important to note that the monitoring of waste volumes does not impact on our residents / customers

**Stage 3: Assessing impact and analysis**

**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		✓		✓	
Disability		✓		✓	
Gender Reassignment		✓		✓	
Marriage and Civil Partnership		✓		✓	
Pregnancy and Maternity		✓		✓	
Race					
Religion/ belief		✓		✓	
Sex (Gender)		✓		✓	
Sexual orientation		✓		✓	
Socio-economic status		✓		✓	

## 7. If you have identified a negative impact, how do you plan to mitigate it?

1.  
N/A

#### Stage 4: Conclusion of the Equality Analysis

## 8. Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed. **No changes are required.**
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality. **Actions you propose to take to do this should be included in the Action Plan.**
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully. **If you propose to continue with proposals you must include the justification for this in Section 10 below, and include actions you propose to take to remove negative impact or to better promote equality in the Action Plan. You must ensure that your proposed action is in line with the PSED to have 'due regard' and you are advised to seek Legal Advice.**
- Outcome 4** – The EA shows actual or potential unlawful discrimination. **Stop and rethink your proposals.**

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

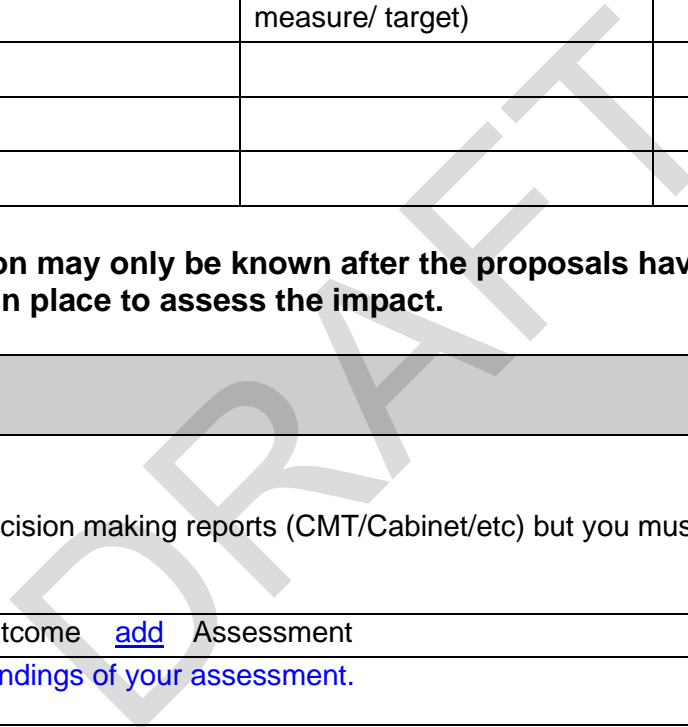
This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome [add](#) Assessment

[Please include here a summary of the key findings of your assessment.](#)

None identified.

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<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Charles Baker	<b>Signature:</b>	<b>Date:8 10 2019</b>
<b>Improvement action plan signed off by Director/ Head of Service</b>	John Bosley	<b>Signature:</b>	<b>Date:</b>

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# Equality Analysis

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet  
 Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Wood disposal processed by Thermal Treatment (ENV2023-24 19)
Which Department/ Division has the responsibility for this?	Public Space – Waste Services

## Stage 1: Overview

Name and job title of lead officer	Charles Baker Commissioning Manger Public Space
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	Wood material collected at HRRC (Grades A to D) to be primarily processed by thermal treatment (fuel) as opposed to being recycled. This will provide a reduced cost and compliant process for the treatment of household wood waste, whilst not increasing the Carbon intensity of the processing output.
2. How does this contribute to the council's corporate priorities?	Impact on carbon emissions and current council policy on recycling. - R1 compliant technology, classified as a fuel but negative impact of recycling rate and associated perception of the Public of the service performance indicator.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	None – The service will still meet the needs of our residents and the HRRC facility will continue to collect and segregate this material for onward processing.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	As part of our partnership arrangements with the South London Waste Partnership and our Joint Waste Committee we will need to ensure that they are advised on our approach.  Our Service provider, Veolia will need to be advised of our intention and alternative processor identified.

**Stage 2: Collecting evidence/ data**

**5. What evidence have you considered as part of this assessment?**

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

Currently being developed with SLWP partnering boroughs, this proposal will have a negative impact on our overall recycling rate of 3-5% gross, lowering our current annual rate to 37-38%. There is a potential CO2 savings with this proposal and deliverability is considered medium as a contract variation would be required. Savings will be assumed within new contract costs post 2025/26. The service will explore pre-processing separation for grade A wood materials to mitigate the loss of recycling tonnage.

**Stage 3: Assessing impact and analysis**

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**6. From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?**

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		X		X	
Disability		X		X	
Gender Reassignment		X		X	
Marriage and Civil Partnership		X		X	
Pregnancy and Maternity		X		X	
Race		X		X	
Religion/ belief		X		X	
Sex (Gender)		X		X	
Sexual orientation		X		X	
Socio-economic status		X		X	



**7. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.

**Stage 4: Conclusion of the Equality Analysis**

Page 87

Which of the following statements best describe the outcome of the EA (Tick one box only)

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

OUTCOME 1

OUTCOME 2

OUTCOME 3

OUTCOME 4

**Stage 5: Sign off by Director/ Head of Service**

Assessment completed by	Charles Baker Commissioning Manager Public Space	Signature:	Date: 21 10 2020
Improvement action plan signed off by Director/ Head of Service	<a href="#">Add name/ job title</a>	Signature:	Date:



# Equality Analysis **DRAFT**

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Increasing availability of Supported Living schemes as a positive alternative to residential care for adults with learning disabilities.
Which Department/ Division has the responsibility for this?	Community and Housing

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Keith Burns, Interim Assistant Director, Commissioning
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	Increasing the availability and use of supported living as a positive alternative to residential care for adults with learning disabilities. This will include using supported living as a positive alternative for individuals requiring a move to accommodation based care increasing choice and independence and support We will also look for opportunities to support individuals to move back to the borough from out of area residential placements if they would like to do this moving them to be closer to their families and neighbourhoods . Saving deliverable from 2025/26 linked to redevelopment of JMC site and the provision of 20 units of supported accommodation as part of that project. New commissioning arrangements will also be developed during 2023/24 to support the delivery of personalised 24/7 care and support as well as increased access to suitable accommodation. Successful delivery of the project will enable the Council to continue to meet its statutory duties to individuals under the Care Act 2014 in a way that is more personalised and flexible than traditional residential care models offer while improving outcomes for residents.
2. How does this contribute to the council's corporate priorities?	The proposed redevelopment of the Jan Malinowski Centre site supports the delivery of affordable housing within the Building a Sustainable Future priority. Enabling individuals to live more locally to family and community is consistent with the Nurturing Civic Pride priority.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	Individuals with a learning disability to whom the Council owes statutory duties under the Care Act 2014. This will include individuals who require accommodation based care and support for the first time (young people leaving full time education and adults living in a family home) as well as individuals currently living in residential care settings. All individuals will have had a Care Act Assessment and Care and Support Planning completed prior to any move.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall	Building proposals being taken forward in conjunction with Environment and Regeneration.

responsibility?	
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DRAFT

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

National evidence on the effectiveness of Supported Living provides a strong evidence base for improving outcomes and independence. The individualised nature of care and support needs means that impact on individuals will be considered as a key factor through the Care Act Assessment and Care and Support Planning processes.

## Stage 3: Assessing impact and analysis

Page 9

From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age		✓		✓	
Disability	✓			✓	Supported Living schemes as an alternative to residential care provide for increased choice and control as well as increased independence for adults with learning disabilities. Increasing access to supported living as a positive option therefore increases quality of life for this cohort.
Gender Reassignment		✓		✓	
Marriage and Civil Partnership		✓		✓	
Pregnancy and Maternity		✓		✓	
Race		✓		✓	
Religion/ belief		✓		✓	
Sex (Gender)		✓		✓	
Sexual orientation		✓		✓	
Socio-economic status		✓		✓	

DRAFT

**7. If you have identified a negative impact, how do you plan to mitigate it?**

No negative impacts identified.

**Stage 4: Conclusion of the Equality Analysis****8. Which of the following statements best describe the outcome of the EA (Tick one box only)**

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed.
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully.
- Outcome 4** – The EA shows actual or potential unlawful discrimination.

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome <u>1</u> Assessment
<ul style="list-style-type: none"> <li>The project provides an opportunity to increase choice and provide more personalised outcomes for individuals with learning disabilities. No negative impacts on protected characteristics are identified.</li> </ul>

Page 3

<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Keith Burns, Interim Assistant Director, Commissioning	<b>Signature:</b> <i>Keith Burns</i>	<b>Date:</b> 05 January 2022
<b>Improvement action plan signed off by Director/ Head of Service</b>	John Morgan, Interim Director, Community and Housing	<b>Signature:</b> <i>John Morgan</i>	<b>Date:</b> 06 January 2022

DRAFT





# Equality Analysis **DRAFT**

Please refer to the guidance for carrying out Equality Analysis (available on the intranet).  
Text in blue is intended to provide guidance – you can delete this from your final version.

What are the proposals being assessed?	Increasing availability of Extra Care Sheltered Housing as a positive alternative to residential care for older adults.
Which Department/ Division has the responsibility for this?	Community and Housing

<b>Stage 1: Overview</b>	
Name and job title of lead officer	Keith Burns, Interim Assistant Director, Commissioning
1. What are the aims, objectives and desired outcomes of your proposal? (Also explain proposals e.g. reduction/removal of service, deletion of posts, changing criteria etc)	Increasing the availability and use of Extra Care Sheltered Housing as a positive alternative to residential care for older adults and increasing independence improving outcomes for residents. Saving deliverable from 2025/26 as will require work with partners to identify sites for development and subsequent build programmes for a new Extra Care scheme. New commissioning arrangements will also be developed during 2023/24 to support the delivery more personalised 24/7 care and support in existing Extra Care Sheltered Schemes. Successful delivery of the project will enable the Council to continue to meet its statutory duties to individuals under the Care Act 2014 in a way that is more personalised and flexible than traditional residential care models offer and also to increase independence.
2. How does this contribute to the council's corporate priorities?	The proposal supports the delivery of affordable housing within the Building a Sustainable Future priority. Enabling individuals to live more locally to family and community is consistent with the Nurturing Civic Pride priority.
3. Who will be affected by this proposal? For example who are the external/internal customers, communities, partners, stakeholders, the workforce etc.	Older adults to whom the Council owes statutory duties under the Care Act 2014. All individuals will have had a Care Act Assessment and Care and Support Planning completed prior to any move.
4. Is the responsibility shared with another department, authority or organisation? If so, who are the partners and who has overall responsibility?	Development proposals would need to be taken forward in conjunction with Environment and Regeneration and with external housing partners.

## Stage 2: Collecting evidence/ data

### 5. What evidence have you considered as part of this assessment?

Provide details of the information you have reviewed to determine the impact your proposal would have on the protected characteristics (equality groups).

National evidence on the effectiveness of Extra Care Sheltered Housing (for example work done by the Housing Learning and Improvement Network) provides a strong evidence base on the benefits of extra sheltered care as a positive alternative to residential care for those whose Care Act Assessment identifies needs that can only be met through the provision of accommodation based care and support. The individualised nature of care and support needs means that impact on individuals will be considered as a key factor through the Care Act Assessment and Care and Support Planning processes.

## Stage 3: Assessing impact and analysis

From the evidence you have considered, what areas of concern have you identified regarding the potential negative and positive impact on one or more protected characteristics (equality groups)?

Protected characteristic (equality group)	Tick which applies		Tick which applies		Reason Briefly explain what positive or negative impact has been identified
	Positive impact		Potential negative impact		
	Yes	No	Yes	No	
Age	✓			✓	Extra Care Sheltered Housing as an alternative to residential care provides for increased choice and control as well as increased independence for older adults. Increasing access to Extra Care Sheltered as a positive option therefore increases quality of life for this cohort.
Disability	✓			✓	This increased choice and control as well as increased independence extends to older adults with physical and other disabilities. Having Extra Care Sheltered as a positive option therefore increases quality of life for this cohort.
Gender Reassignment		✓		✓	
Marriage and Civil Partnership		✓		✓	
Pregnancy and Maternity		✓		✓	
Race		✓		✓	

<b>Religion/ belief</b>		✓		✓	
<b>Sex (Gender)</b>		✓		✓	
<b>Sexual orientation</b>		✓		✓	
<b>Socio-economic status</b>		✓		✓	

DRAFT

**7. If you have identified a negative impact, how do you plan to mitigate it?**

No negative impacts identified.

**Stage 4: Conclusion of the Equality Analysis****8. Which of the following statements best describe the outcome of the EA (Tick one box only)**

Please refer to the guidance for carrying out Equality Impact Assessments is available on the intranet for further information about these outcomes and what they mean for your proposal

- Outcome 1** – The EA has not identified any potential for discrimination or negative impact and all opportunities to promote equality are being addressed.
- Outcome 2** – The EA has identified adjustments to remove negative impact or to better promote equality.
- Outcome 3** – The EA has identified some potential for negative impact or some missed opportunities to promote equality and it may not be possible to mitigate this fully.
- Outcome 4** – The EA shows actual or potential unlawful discrimination.

**Stage 5: Improvement Action Pan**

**9. Equality Analysis Improvement Action Plan template – Making adjustments for negative impact**

This action plan should be completed after the analysis and should outline action(s) to be taken to mitigate the potential negative impact identified (expanding on information provided in Section 7 above).

Negative impact/ gap in information identified in the Equality Analysis	Action required to mitigate	How will you know this is achieved? e.g. performance measure/ target)	By when	Existing or additional resources?	Lead Officer	Action added to divisional/ team plan?

**Note that the full impact of the decision may only be known after the proposals have been implemented; therefore it is important the effective monitoring is in place to assess the impact.**

**Stage 6: Reporting outcomes**

**10. Summary of the equality analysis**

This section can also be used in your decision making reports (CMT/Cabinet/etc) but you must also attach the assessment to the report, or provide a hyperlink

This Equality Analysis has resulted in an Outcome <u>1</u> Assessment
<ul style="list-style-type: none"> <li>The project provides an opportunity to increase choice and provide more personalised outcomes for older adults who require accommodation based care and support. No negative impacts on protected characteristics are identified.</li> </ul>

<b>Stage 7: Sign off by Director/ Head of Service</b>			
<b>Assessment completed by</b>	Keith Burns, Interim Assistant Director, Commissioning	<b>Signature:</b> <i>Keith Burns</i>	<b>Date:</b> 05 January 2022
<b>Improvement action plan signed off by Director/ Head of Service</b>	John Morgan, Interim Director, Community and Housing	<b>Signature:</b> <i>John Morgan</i>	<b>Date:</b> 06 January 2022

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**SUMMARY OF SAVINGS PROPOSALS 2023-27**

Cumulative	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000
Corporate Services	0	0	0	0
Children, Lifelong Learning and Family	562	741	741	741
Environment and Regeneration	630	818	920	950
Community and Housing	0	0	600	600
Cumulative Savings Proposals	1,192	1,559	2,261	2,291

Type of Saving

SI1	Income: increase in current level of charges
SI2	Income: increase arising from expansion of existing service/new service
SS1	Staffing: reduction in costs due to efficiency
SS2	Staffing: reduction in costs due to deletion/reduction in service
SNS1	Non - Staffing: reduction in costs due to efficiency
SNS2	Non - Staffing: reduction in costs due to deletion/reduction in service
SP1	Procurement / Third Party arrangements - efficiency
SP2	Procurement / Third Party arrangements - deletion/reduction in service
SG1	Grants: Existing service funded by new grant
SG2	Grants: Improved Efficiency of existing service currently funded by unringfenced grant
SPROP	Reduction in Property related costs

Risk

Low  
Medium  
High

Panel

C&YP	Children & Young People
CC	Corporate Capacity
HC&OP	Healthier Communities & Older People
SC	Sustainable Communities

PROPOSED SAVINGS 2023-27

DEPARTMENT: Children, Lifelong Learning and Family

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
C&YP	CSF2324- 01	<p><b>Service/Section</b></p> <p><b>Description</b></p> <p><b>Service Implication</b></p> <p><b>Staffing Implications</b></p> <p><b>Strategic Priorities implications</b></p> <p><b>Impact on other departments</b></p> <p><b>Equalities Implications</b></p>	<p><b>Central CSF budgets</b></p> <p>Pension and redundancy costs (ADDITION TO £200K AGREED BY CABINET 5/12/22)</p> <p>The Local Authority meets the costs of teacher redundancies from this budget. We have already put forward a saving of £200k against this budget leaving £1.424m (on the 22/23 budget) to support schools with redundancy. The proposal is that we could remove another £350k. There is a legal duty upon local authorities as the employer of staff in its community schools to meet redundancy costs arising from restructures in schools. The budget has consistently underspent over at least the past four years. However, although it is anticipated that costs may rise as schools seek to manage their own budget pressures associated with rising staffing and energy costs, the proposed saving includes a projected small increase on actual spend in comparison with previous years to anticipate this possible rise in costs.</p> <p>Nil</p> <p>Nil</p> <p>Nil</p> <p>It does not impact on redundancies decisions themselves only on how the costs are met</p>	1624	350				Med	Low	SNS1
C&YP	CSF2324- 03	<p><b>Service/Section</b></p> <p><b>Description</b></p> <p><b>Service Implication</b></p> <p><b>Staffing Implications</b></p> <p><b>Strategic Priorities implications</b></p> <p><b>Impact on other departments</b></p> <p><b>Equalities Implications</b></p>	<p><b>Education &amp; Early Help - Children's Centre Income</b></p> <p>Income generated through Children's Centres</p> <p>There are minimal service implications in terms of securing increased usage from partners/agencies using Children's Centres, raising income by £10k in 2023.24 and £25k in 2024./25. The service already earns £175k in income from sharing and room rentals.</p> <p>No staffing implications in terms of redundancy</p> <p>Implications are minimal and will support greater usage of buildings and multi agency/partner working</p> <p>Minimal equalities implications, supporting access to a wider range of community and family services by developing wider usage income charging and rental agreements protocols, facilitates improvements to a wider service offer</p>		10	25			Med	Low	SI2
C&YP	CSF2324- 04	<p><b>Service/Section</b></p> <p><b>Description</b></p> <p><b>Service Implication</b></p> <p><b>Staffing Implications</b></p> <p><b>Strategic Priorities implications</b></p> <p><b>Impact on other departments</b></p> <p><b>Equalities Implications</b></p>	<p><b>Education &amp; Early Help - Revenue costs of capital budgets</b></p> <p>Revenue cost of capital projects</p> <p>This budget is used for capital programme projects where we cannot attribute to capital e.g. feasibility studies, condition surveys, looking after empty buildings, temporary buildings, etc. As there is less need for temporary buildings or empty buildings this budget has not been fully spent and with careful management only a proportion of the current budget is required in future years</p> <p>None</p> <p>None</p> <p>None</p> <p>None</p>	283	140				Low	Low	SPROP



PROPOSED SAVINGS 2023-27

DEPARTMENT: Children, Lifelong Learning and Family

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
C&YP	CSF2324- 05	<b>Service/Section</b>	<b>Education and Early Help - Rates of London Road building</b>								
		<b>Description</b>	Rates budget London Road	62	62				Low	Low	SNS1
		<b>Service Implication</b>	As the building is no longer occupied by a nursery, we do not need to provide for busines rates any more.								
		<b>Staffing Implications</b>	No staffing implications in terms of redundancy								
		<b>Strategic Priorities implications</b>	None								
		<b>Impact on other departments</b>	None. Running costs have moved to school via DSG?								
		<b>Equalities Implications</b>	None								
C&YP	CSF2324- 06	<b>Service/Section</b>	<b>Education and Early Help - Duke of Edinburgh</b>								
		<b>Description</b>	Council provision of Duke of Edinburgh activities for children and young people, and support for schools	54		54			Low	Medium	SP2
		<b>Service Implication</b>	The proposal is to maintain Duke of Edinburgh activity in the Borough by moving: - the opportunity of coordination and support for Duke of Edinburgh activities from the Council to the London Duke of Edinburgh team; and - the provision of some Duke of Edinburgh activities to schools. Schools currently buy in to Council support, and should they wish to do so, would buy in coordination from the London DfE team. Duke of Edinburgh support is provided in this way in the majority of boroughs. The Council's provision of some activities would move to schools, including the the gold and silver awards. In moving towards this new way of working , the Council would support schools to move to their preferred way of working, including encouraging partnership support amongst themselves, building on existing strong partnerships across schools in Merton								
		<b>Staffing Implications</b>	Five redundancies - two full time members of staff, and three sessional.								
		<b>Strategic Priorities implications</b>	The continued provision by schools, with support from the London team would enable a continued focus on the priority Merton as the Borough of Sport.								
		<b>Impact on other departments</b>	Nil								
		<b>Equalities Implications</b>	The council team provides a service to support the Duke of Edinburgh programme in our special schools – small schools (such as special schools) may find it harder to deliver the programme without support, and so promoting partnership working across schools will be important.								

PROPOSED SAVINGS 2023-27

DEPARTMENT: Children, Lifelong Learning and Family

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
C&YP	CSF23224- 07	<b>Service/Section</b>	<b>Education and Early Help - Brightwell</b>								
		<b>Description</b>	Brightwell specialist out of school provision. This service provides after school and weekend day provision with children and young people with higher levels of SEND.	549		100			med	Medium	SP1
		<b>Service Implication</b>	By April 2024, the aim is to secure a new provider for the Brightwell Specialist Out of School service. The service provides all year round shortbreaks/respice for children aged 5 – 18, with complex SEND and their families								
		<b>Staffing Implications</b>	The objective is to secure a comparable strong service offer, delivered through a commissioned partner who can provide an economy of scale across a wider service offer, and include a possible relocation of the service. The desired outcome is that families and their children have access to high quality, flexible and responsive shortbreaks/respice across a wider service offer, managed by an organisation with expertise in the field of delivery of shortbreaks/respice. There are currently approximately 15 permanent staff for 11.62 FTE posts, but staffing numbers do fluctuate upwards depending on number of places that are taken up and the needs of the children. This proposal will impact on staffing in terms of adhering to TUPE requirements.								
		<b>Strategic Priorities implications</b>	This proposal will reinforce ensuring there is the best provision locally for our children and young people with Special Educational Needs and Disabilities.								
		<b>Impact on other departments</b>	N/A								
		<b>Equalities Implications</b>	This proposal will maintain strong provision of respice care for our children and young people with disabilities and their families.								
<b>Total Savings Proposals 2023-27</b>					562	179	0	0			
<b>Total Savings Proposals 2023-27 (cumulative)</b>					562	741	741	741			

PROPOSED SAVINGS 2023-27

DEPARTMENT: Environment and Regeneration

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
SC	ENV2023-24 11	<b>Service/Section</b>	<b>Management of Parking Permits</b>								
		<b>Description</b>	Parking Permits have not had inflationary increases for the last three years. It is proposed to increase the permits in line with the Consumer Price Index (CPI) based on the period from January 2020 - January 2023. This will equate to approximately 16.2%.	(6,067)	500				Low	Medium /High	S11
		<b>Service Implication</b>	The service will continue to maintain enforcement levels								
		<b>Staffing Implications</b>	None								
		<b>Strategic Priorities implications</b>	None								
		<b>Impact on other departments</b>	None								
		<b>Equalities Implications</b>	No significant implications for specific equality groups								
SC	ENV2023-24 12	<b>Service/Section</b>	<b>Future Merton</b>								
		<b>Description</b>	Road Safety - Currently this service is delivered on site to all primary schools and supplemented by online road safety and cycle training.	54		54			Med	Med	SS2
		<b>Service Implication</b>	Delivers cycle training, school travel plans and other sustainable transport initiatives. However, alternative options are being explored for future via Public Health and the Healthy Streets Programme or by external sponsored provision								
		<b>Staffing Implications</b>	This saving is 100% of the budget								
		<b>Strategic Priorities implications</b>	None								
		<b>Impact on other departments</b>	None								
		<b>Equalities Implications</b>	None								
SC	ENV2023-24 13	<b>Service/Section</b>	<b>Future Merton</b>								
		<b>Description</b>	Provision of Christmas Decorations - This saving could potentially move the provision of Christmas decorations and the installation of light from the services revenue remit. In the interim Civic Pride reserves could be used to fund the Christmas activities whilst other sustainable funding alternatives are sourced, either by partners or external sponsorship.	32		32			Low	High	SNS2
		<b>Service Implication</b>	This saving is 100% of the budget for this service								
		<b>Staffing Implications</b>	None								
		<b>Strategic Priorities implications</b>	Utilising funding elsewhere during a cost of living crisis								
		<b>Impact on other departments</b>	None								
		<b>Equalities Implications</b>	None								

PROPOSED SAVINGS 2023-27  
DEPARTMENT: Environment and Regeneration

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
SC	ENV2023-24 14	<b>Service/Section</b>	<b>Future Merton</b>								
		<b>Description</b>	Various Subscriptions	<b>30</b>		<b>30</b>			<b>Low</b>	<b>Med</b>	<b>SNS2</b>
		<b>Service Implication</b>	This saving would be from reviewing all subscriptions that are currently funded by the Council, with the retention of one professional membership for officers. The withdrawal of this will mean that support received automatically as a result of being a subscription holder will reduce direct access to certain organisations such as New London Architecture and Urban Design London and so alternative methods of Continuous Professional Development and networking will need to be explored.								
		<b>Staffing Implications</b>	Possible reduced training and development opportunities and networking								
		<b>Strategic Priorities implications</b>	None								
		<b>Impact on other departments</b>	None								
		<b>Equalities Implications</b>	None								
SC	ENV2023-24 15	<b>Service/Section</b>	<b>Future Merton</b>								
		<b>Description</b>	Highway Condition Surveys	<b>50</b>		<b>50</b>			<b>Med</b>	<b>High</b>	<b>SNS2</b>
		<b>Service Implication</b>	The radar condition surveys help prioritise the resurfacing programme. The service can be funded via additional highway income or by revised contractual arrangements. This saving is 100% of the revenue budget for this service (to then be covered via increased income elsewhere in the service)								
		<b>Staffing Implications</b>	None								
		<b>Strategic Priorities implications</b>	Sustainable Future and Civic Pride								
		<b>Impact on other departments</b>	None								
		<b>Equalities Implications</b>	None								

PROPOSED SAVINGS 2023-27

DEPARTMENT: Environment and Regeneration

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
SC	ENV2023-24 16	<b>Service/Section</b>	<b>Greenspaces Partnership and Spend to Save Projects</b>	80		(50)	30	30	Med	Low	SI1
	<b>Description</b>	Charging Tennis Coaches to offer tennis coaching across courts for % of the time allowing free play and play to pay use.									
	<b>Service Implication</b>	This option would provide a small income stream of approximately £30K to the council after the £80K sinking fund for future maintenance of this investment.									
	<b>Staffing Implications</b>	None									
	<b>Strategic Priorities implications</b>	None									
	<b>Impact on other departments</b>	None									
	<b>Equalities Implications</b>	None									
SC	ENV2023-24 17	<b>Service/Section</b>	<b>Greenspaces Partnership and Spend to Save Projects</b>			72	72		Med	Low	SI2
	<b>Description</b>	Parks Tythe Property Investment. Recently the Greenspaces Team have been working with LBM Estates and Valuations Team to review our current stock of Tythe Properties in park and potential Spend to Save projects on these assets could yield a healthy market rent of between £1500 - £2000 per calendar month depending on the type and size of property .									
	<b>Service Implication</b>	Potential first year rental income of at least £84k Investment required to bring properties to lettable standard									
	<b>Staffing Implications</b>	None									
	<b>Strategic Priorities implications</b>	None									
	<b>Impact on other departments</b>	None									
	<b>Equalities Implications</b>	None									

PROPOSED SAVINGS 2023-27

DEPARTMENT: Environment and Regeneration

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
SC	ENV2023-24 18	<b>Service/Section</b>	<b>Waste Services-SLWP</b>		100						
		<b>Description</b>	Waste disposal minimisation						Med	Low	SS1
		<b>Service Implication</b>	Following the successful roll out of the new waste disposal contract for Food and Garden waste processing in sept 2022 along with the reduced disposal and processing cost for our Dry Mix Recycling (DMR) the overall cost associated directly with the processing and disposal of waste has been reduced. The saving proposal is for the short term until 2025. The £100k proposed saving is based on contract requirements for the current phase C lot 1 to manage the cost of recycle.								
		<b>Staffing Implications</b>	None								
		<b>Strategic Priorities implications</b>	The disposal of waste has no impact on our residents and collection services will remain unchanged . As such residents will see no direct impact on their collections service.								
		<b>Impact on other departments</b>	This project is part of the wider work undertaken in partnership with our neighbouring borough who for the South London Waste Partnership (SLWP)								
		<b>Equalities Implications</b>	None								
SC	ENV2023-24 19	<b>Service/Section</b>	<b>Waste Services-SLWP</b>		30						
		<b>Description</b>	Wood disposal processed by Thermal Treatment						Med	Med	SNS2
		<b>Service Implication</b>	Wood material (grade B to D) that is collected at HRRC will be processed by thermal treatment (fuel). This will provide a reduced cost and a compliant process for the treatment of this type of material. This method of operation will negatively impact on our recycling rate by 3-5%, lowering our annual rate to approximately 37/38%. However, there is potential CO 2 saving with this proposal. This will require a contract variation. The service will explore pre-processing separation for grade A wood materials to mitigate the loss of recycling tonnage.								
		<b>Staffing Implications</b>	None								
		<b>Strategic Priorities implications</b>	None								
		<b>Impact on other departments</b>	As part of LBM's partnership arrangements with the SLWP and our Joint Waste Committee responsibility both parties will need to be advised of this change of approach.								
		<b>Equalities Implications</b>	None								
<b>Total Savings Proposals 2023-27</b>					630	188	102	30			
<b>Total Savings Proposals 2023-27 (cumulative)</b>					630	818	920	950			

PROPOSED SAVINGS 2023-27  
DEPARTMENT: Community & Housing

Panel	Ref	Description of Saving		Baseline Budget 22/23 £000	2023/24 £000	2024/25 £000	2025/26 £000	2026/27 £000	Risk Analysis Deliverability	Risk Analysis Reputational Impact	Type of Saving (see key)
Page 109	CH119	<b>Service/Section Description</b>	Adult Social Care and Commissioning Increasing the availability and use of supported living as a positive alternative to residential care for adults with learning disabilities. This will include using supported living as a positive alternative for individuals requiring accommodation based care and support as well as looking for opportunities to support individuals to move back to the borough from out of area residential placements. Saving deliverable from 2025/26 linked to redevelopment of JMC site and the provision of 20 units of supported accommodation as part of that project. New commissioning arrangements will also be developed during 2023/24 to support the delivery of personalised 24/7 care and support as well as increased access to suitable accommodation.	45,000	0	0	300	0	M	M	SP1
	<b>Service Implication</b>	Some impact in terms of review and care and support planning activities but manageable with effective forward planning.	<b>Staffing Implications</b>	N/A	<b>Strategic Priorities implications</b>	Positive impact on Building a Sustainable Future	<b>Impact on other departments</b>	None identified. May require work with E&R to identify suitable properties / sites.	<b>Equalities Implications</b>	Full EA required in relation to any possible impacts on outcomes for individuals. To be completed once cohort of potential individuals identified.	
	CH120	<b>Service/Section Description</b>	Adult Social Care and Commissioning Working with specialist housing providers to increase supply of extra care sheltered housing as a positive alternative to residential care for older people. Given development lead times likely to be 2025/26 before savings are realised.	45,000	0	0	300	0	M	M	SP1
		<b>Service Implication</b>	Some impact in terms of review and care and support planning activities but manageable with effective forward planning.	<b>Staffing Implications</b>	N/A	<b>Strategic Priorities implications</b>	Positive impact on Building a Sustainable Future	<b>Impact on other departments</b>	None identified. May require work with E&R to identify suitable properties / sites.	<b>Equalities Implications</b>	Full EA required in relation to any possible impacts on outcomes for individuals. To be completed once cohort of potential individuals identified.
<b>Total Savings Proposals 2023-27</b>					0	0	600	0			
<b>Total Savings Proposals 2023-27 (cumulative)</b>					0	0	600	600			

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